

Key Corporate Risks Summary – January 2011

| Risk Ref | Risk Description | Agreed Risk Owner | Cabinet Member Strategic Lead | Net Risk Rating | Direction of Travel |
|----------|---|--|---|-----------------|---------------------|
| KCR1 | Service Delivery Prioritisation: Risk that poor management of service prioritisation causes ineffective and inefficient delivery of services such that we fail to achieve our key priorities and corporate objectives. | Erika Wenzel, Chief Executive | Cllr Wesley Fitzgerald | 12 High | ↔ |
| KCR2 | Financial Control: Risk that the Council fails to manage expenditure within budget and maintain an adequate level of reserves, thereby threatening financial stability and service continuity and preventing the achievement of corporate objectives. | Lisa Quinn, Borough Treasurer | Cllr Wesley Fitzgerald | 12 High | ↔ |
| KCR3 | Community Safety: Risk that ineffective management of community safety causes poor perception and poor provision of safety, leading to an increase in anti-social behaviour and impacting on our ability to enhance the Cheshire East environment and improve opportunities for all. | John Nicolson, Strategic Director Places | Cllr Rachel Bailey | 6 Medium | ↔ |
| KCR4 | Vulnerable Children: Failure to recognise and act accordingly to safeguard and mitigate the risks of significant harm to children, resulting in an inability to ensure better outcomes in life and possible death. | Lorraine Butcher, Director of Children & Families | Cllr Hilda Gaddum | 12 High | ↔ |
| KCR5 | Vulnerable Adults: Failure to recognise and act accordingly to safeguard and mitigate the risks to vulnerable adults, resulting in an inability to ensure better outcomes in life for the most vulnerable, undermining the reputation of the Council and possibly resulting in significant legal and financial consequences. | Phil Lloyd, Director of Adult, Community Health & Wellbeing Services | Cllr Roland Domleo | 8 Medium | ↔ |
| KCR6 | Equality Gap: Risk that we fail to accurately recognise community needs and/or address those needs by taking the most appropriate action to close the equality gap across Cheshire East, thus preventing us from improving life opportunities and health for all. | Phil Lloyd, Director of Adult, Community Health & Wellbeing Services / Lorraine Butcher, Director of Children & Families | Cllr Roland Domleo / Cllr Hilda Gaddum / Cllr David Brown | 9 Medium | ↔ |

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| KCR7 | Partnerships: Risk that we fail to effectively engage with partners (third parties/private sector/voluntary sector) and/or lack the ability to fund partnerships, resulting in lack of service delivery affecting service users, poor reputation, and damage to future engagement opportunities and our ability to be an excellent council, working with others to deliver for Cheshire East. | Vivienne Quayle, Head of Policy & Performance | Cllr David Brown | 6 Medium | ↔ |
| KCR8 | Health Partnerships: Risk that we fail to integrate with Health partners, resulting in fewer opportunities to maximise health benefits and reduced efficiency gains, and affecting our ability to meet our corporate objectives to work with others to improve health. | Urvashi Bramwell, Planning & Performance Manager / Phil Lloyd, Director of Adult, Community Health & Wellbeing Services | Cllr Andrew Knowles | 12 High | ↔ |
| KCR9 | Education: Risk that we fail to manage and maintain effective educational provision resulting in poor educational standards and affecting our ability to improve life opportunities. | Lorraine Butcher, Director of Children & Families | Cllr Hilda Gaddum | On Hold | ↔ |
| KCR10 | Workforce: Risk that we fail to retain and motivate an effective and engaged workforce, such that the staffing infrastructure fails to support the Council in being excellent and achieving the corporate objectives. | Paul Bradshaw, Head of HR & Organisational Development | Cllr Peter Mason | 9 Medium | ↔ |
| KCR11 | Opportunities: Risk that we fail to position the Authority to maximise opportunity, resulting in an inability to build up potential, capability and resource to respond to future needs and a sustainable Cheshire East. | Erika Wenzel, Chief Executive | Cllr Wesley Fitzgerald | 9 Medium | ↔ |
| KCR12 | Long-Term Planning: Risk that we fail to plan effectively for long term success, threatening the future viability and sustainability of Cheshire East. | Erika Wenzel, Chief Executive | Cllr Wesley Fitzgerald | 9 Medium | ↔ |

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| KCR13 | Transformation: Risk that we fail to manage the scale of change of transformation projects to effectively and efficiently shape our services, deliver essential benefits, resulting in a possible loss of continual improvement and a possible inability to deliver our key corporate objectives. | Ceri Harrison, Head of Corporate Improvement | Cllr Wesley Fitzgerald | 12 High | ↔ |
| KCR14 | Information, Research & Business Intelligence: Risk that we fail to invest in / make effective use of information / business intelligence, which leads to poor decision making, and undermines our ability to effectively and efficiently deliver the corporate objectives. | Vivienne Quayle, Head of Policy & Performance | Cllr David Brown | 12 High | ↔ |
| KCR15 | Reputation: Risk that consideration is not given and management action is not taken, to effectively maintain the reputation of the Council, leading to a loss of public confidence, threatening the stability of the Council and our ability to deliver the corporate objectives. | Vivienne Quayle, Head of Policy & Performance | Cllr David Brown | 12 High | ↔ |
| KCR16 | External Environment: That development and changes as a result of government policy and reviews, such as the comprehensive spending review and the abolition of some quangos, compromise the Council's ability to deliver its key strategic aims. | Erika Wenzel, Chief Executive | Cllr Wesley Fitzgerald | 12 High | ↔ |